

# Agenda

## Cabinet

Date: **Thursday 26 March 2026**

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Time: **2.30 pm**

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Place: **Conference Room 1 - Herefordshire Council, Plough Lane Offices, Hereford, HR4 0LE**

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Notes: Please note the time, date and venue of the meeting.

For any further information please contact:

**Samantha Gregory, Democratic Services Officer**

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If you would like help to understand this document, or would like it in another format, please call Samantha Gregory, Democratic Services Officer on (01432) 260176 or e-mail [samantha.gregory@herefordshire.gov.uk](mailto:samantha.gregory@herefordshire.gov.uk) in advance of the meeting.

# Agenda for the meeting of Cabinet

## Membership

**Chairperson** Councillor Jonathan Lester, Leader of the Council  
**Vice-Chairperson** Councillor Elissa Swinglehurst, Deputy Leader of the Council

**Councillor Graham Biggs**  
**Councillor Harry Bramer**  
**Councillor Barry Durkin**  
**Councillor Carole Gandy**  
**Councillor Dan Hurcomb**  
**Councillor Ivan Powell**  
**Councillor Philip Price**  
**Councillor Pete Stoddart**

## Agenda

	Pages
<p><b>1. APOLOGIES FOR ABSENCE</b></p> <p>To receive any apologies for absence.</p>	
<p><b>2. DECLARATIONS OF INTEREST</b></p> <p>To receive declarations of interests in respect of Table A, Table B or Other Interests from members of the committee in respect of items on the agenda.</p>	
<p><b>3. MINUTES</b></p> <p>To approve and sign the minutes of the meeting held on 5 February 2026.</p>	
<p><b>HOW TO SUBMIT QUESTIONS</b></p> <p><i>The deadline for submission of questions for this meeting is:</i></p> <p><i>5pm on Friday 20<sup>th</sup> March 2026.</i></p> <p><i>Questions must be submitted to <a href="mailto:councillorservices@herefordshire.gov.uk">councillorservices@herefordshire.gov.uk</a>. Questions sent to any other address may not be accepted.</i></p> <p><i>Accepted questions and the response to them will be published as a supplement to the agenda papers prior to the meeting. Further information and guidance is available at <a href="https://www.herefordshire.gov.uk/getinvolved">https://www.herefordshire.gov.uk/getinvolved</a></i></p>	
<p><b>4. QUESTIONS FROM MEMBERS OF THE PUBLIC</b></p> <p>To receive questions from members of the public.</p>	
<p><b>5. QUESTIONS FROM COUNCILLORS</b></p> <p>To receive questions from councillors.</p>	
<p><b>6. REPORTS FROM SCRUTINY COMMITTEES</b></p> <p>To receive reports from the Council's scrutiny committees on any recommendations to the Cabinet arising from recent scrutiny committee meetings.</p>	
<p><b>7. LOCAL CYCLING, WALKING AND WHEELING INFRASTRUCTURE PLAN</b></p> <p>To seek Cabinet approval for the adoption of the updated Local Cycling and Walking Infrastructure Plan (LCWWIP) for Herefordshire, following public consultation. The LCWWIP sets out a strategic approach to improving walking and cycling infrastructure across the county, supporting active travel and travel choice, reducing carbon emissions, and enhancing public health.</p>	11 - 92
<p><b>8. Q3 PERFORMANCE REPORT</b></p> <p>To review performance for Quarter 3 (Q3) 2025/26 and to report the performance position across all Directorates for this period.</p>	93 - 120
<p><b>9. Q3 2025/26 BUDGET REPORT</b></p> <p>To report the forecast position for 2025/26 at Quarter 3 (December 2025),</p>	121 - 156

	including explanation and analysis of the drivers for the material budget variances, and to outline current and planned recovery activity to reduce the forecast overspend.	
<b>10.</b>	<b>RISK MANAGEMENT UPDATE QUARTER 3 2025-26</b>	157 - 170
	To provide an update on the status of corporate risks at the end of Quarter 3 2025/26 (December 2025) and provide assurance that risks are being managed effectively across the council.	
<b>11.</b>	<b>DELIVERY PLAN 2026/27</b>	171 - 180
	To approve the council's Delivery Plan 2026/27. Cabinet is required to produce a delivery plan which sets out how the strategic priorities within the Herefordshire Council Plan 2024-28 will be delivered and monitored.	